

# **EXHIBIT 2**

**FILED UNDER SEAL**

UNITED STATES DISTRICT COURT  
FOR THE EASTERN DISTRICT OF NEVADA

CUNG LE, NATHAN QUARRY, JON FITCH, ) NO. 2:15-cv-01045-RFB-(PAL)  
BRANDO VERA, LUIS JAVIER VAZQUEZ, )  
and KYLE KINGSBURY on Behalf of )  
themselves and all others )  
similarly situated )  
 )  
- vs - )  
 )  
ZUFFA, LLC, d/b/a ULTIMATE )  
FIGHTING CHAMPIONSHIP and UFC )  
- - - - -

ORAL DEPOSITION OF GUY DAVIS, CPA, taken by and  
before KRISTIN N. McCUSKER, Registered Merit Reporter,  
Certified Realtime Reporter and Notary Public, at the offices  
of BERGER & MONTAGUE, 1622 Locust Street, Philadelphia, PA, on  
Tuesday, September 19, 2017, commencing at 10:54 a.m.

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1 if it would affect the mean or the median.  
 2 It's not something I can do on the top of  
 3 my head.  
 4 Q. Now, in compiling table 14 in  
 5 Exhibit 4, did you look at the number of  
 6 bouts each fighter fought per year?  
 7 A. No.  
 8 Q. Did you consider the impact of  
 9 fighter contracts that Zuffa may have  
 10 acquired as opposed to -- as a result of  
 11 acquisitions?  
 12 A. No.  
 13 Q. Did you look at whether any of the  
 14 fighters negotiated better contracts with  
 15 Zuffa, meaning fighters who may have been  
 16 with Strikeforce or another promoter, after  
 17 Zuffa acquired that other MMA fighter?  
 18 A. I did not look at that issue.  
 19 Q. Did you consider the fighters -- the  
 20 number of fighters who were injured or  
 21 otherwise could not perform under their  
 22 agreements?  
 23 A. No.  
 24 Q. Did you analyze fighter compensation

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1 trends over time?  
 2 A. No.  
 3 Q. Did you look for any particular  
 4 trends by a particular group of fighters,  
 5 for example, men versus women?  
 6 A. No.  
 7 Q. Did you analyze undercard fighters  
 8 versus main-event fighters, their  
 9 compensation?  
 10 A. No.  
 11 Q. Did you consider any differences of  
 12 cross-weight classes, meaning heavyweights  
 13 versus, say, bantamweight fighters?  
 14 A. No.  
 15 Q. Did you look at fighters' base  
 16 compensation based on rankings, meaning  
 17 headline fighters or headliners, I guess,  
 18 versus other fighters?  
 19 A. No, I did not. I wasn't asked to do  
 20 any of the things that you've mentioned.  
 21 Q. And did you look at the impact of  
 22 compensation for fighters based on their  
 23 win/loss records?  
 24 A. No.

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1 Q. And did you consider whether Zuffa  
 2 matched or beat an offer from an MMA  
 3 competitor?  
 4 A. No.  
 5 Q. Did you look at what the  
 6 profitability of particular fighters were  
 7 to Zuffa as an enterprise?  
 8 A. No.  
 9 Q. Did you attempt to look at the  
 10 profitability of any individual fighters to  
 11 Zuffa as an enterprise?  
 12 A. No.  
 13 Q. Did you consider whether fighters  
 14 received benefits from Zuffa for their  
 15 association with Zuffa other than the  
 16 identity compensation and by bout  
 17 compensation?  
 18 A. Yes.  
 19 Q. And what did you consider?  
 20 A. I considered what was listed in  
 21 their detailed financial statements in  
 22 the -- included in the accounts that  
 23 related to medical insurance and what they  
 24 called other fighter costs. And I included

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1 them in value conveyed to the fighters to  
 2 be conservative to make sure that I was  
 3 capturing what the company had and what the  
 4 company agreed to provide for its fighters  
 5 in putting together the bouts.  
 6 Q. Did you assign any value to what the  
 7 fighters benefited from their association  
 8 with the UFC brand?  
 9 A. No.  
 10 Q. Did you assign any value to any  
 11 benefits the fighters might have gotten  
 12 from being put -- being the UFC  
 13 distribution model?  
 14 MR. KOFFMAN: Object to the  
 15 form.  
 16 Go ahead.  
 17 BY MS. GRIGSBY:  
 18 Q. Well, did you account for any value  
 19 the fighters may have gotten, say, for  
 20 having their fights televised across the  
 21 country as a result of being in UFC?  
 22 A. My analysis is limited to what --  
 23 the expenses they paid on their behalf to  
 24 insure and protect them and the

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1 compensation that they received directly.  
 2 Q. So these other benefits such as the  
 3 association with the UFC brand for  
 4 potential exposure, sponsorship  
 5 opportunities outside of the Octagon, there  
 6 is no entry for the value of those in the  
 7 fighter compensation, is there?

8 MR. KOFFMAN: Object to the  
 9 form.

10 THE WITNESS: That's correct.

11 BY MS. GRIGSBY:

12 Q. In your report of Zuffa's loans and  
 13 borrowing, you discuss the portion that was  
 14 distributed to the owners. Did you analyze  
 15 how the remaining loan proceeds were used  
 16 by Zuffa?

17 A. Yes.

18 Q. And what did you find?

19 A. If you look at page 21, table 5 of  
 20 my expert report, we broke down the  
 21 proceeds from each of the loan issuances  
 22 from 2007 to 2014 and isolated what their  
 23 uses were in the columns out to the right.

24 And so the total borrowings were

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1 [REDACTED]  
 2 [REDACTED]  
 3 [REDACTED]  
 4 [REDACTED]  
 5 [REDACTED]  
 6 [REDACTED]  
 7 [REDACTED]  
 8 [REDACTED]  
 9 [REDACTED]  
 10 [REDACTED]  
 11 [REDACTED]  
 12 [REDACTED]  
 13 [REDACTED]  
 14 [REDACTED]  
 15 [REDACTED]  
 16 [REDACTED]  
 17 [REDACTED]  
 18 [REDACTED]  
 19 [REDACTED]  
 20 [REDACTED]  
 21 [REDACTED]  
 22 [REDACTED]  
 23 [REDACTED]  
 24 [REDACTED]

8 Q. Do you know if any of the working  
 9 capital that came from either the  
 10 refinancing or the original loans  
 11 ultimately was paid out in the form of  
 12 compensation to fighters?

13 A. No, I don't.

14 Q. Did you allocate any of the interest  
 15 associated with the borrowing to the  
 16 benefits that the fighters received or the  
 17 value that the fighters received?

18 A. No.

19 Q. Then why did you allocate a portion  
 20 of the interest expense to the Zuffa equity  
 21 holders?

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3 [REDACTED]  
 4 Q. If some of the working capital was  
 5 then used to pay for fighter compensation,  
 6 then by the same token, shouldn't part of  
 7 the interest then be attributable to the  
 8 value the fighters received as well?

9 A. There's no -- there's no link that  
 10 I'm aware of between the loan proceeds and  
 11 the fighter compensation.

12 You know, the working capital -- the  
 13 working capital component of this has to do  
 14 with changes in balances in accounts  
 15 payable and accounts receivable. For a  
 16 company that's growing, you have increased  
 17 working capital requirements. So it was  
 18 used for part of the management of the  
 19 balance sheet and liquidity of the company.

20 The fighter compensation was  
 21 financed by the sales of the company  
 22 throughout this time period. So I don't  
 23 see a link at all between the small amount  
 24 of borrowings that falls over into working  
 capital and fighter compensation that would

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1 cause me to allocate any portion of that  
 2 remaining interest to fighter  
 3 compensation -- to the fighters.

4 Q. So the answer then is, no, you  
 5 didn't allocate any of the interest  
 6 to fighter --

7 A. I did not.

8 Q. -- compensation?

9 Then let's talk about Zuffa's  
 10 financial capacity to enhance compensation  
 11 to fighters. And this starts on page 32 of  
 12 your report.

13 So in paragraph of 51, you write:  
 14 From 2005 to 2016 and at all times during  
 15 the class period, Zuffa had the financial  
 16 wherewithal to pay its fighters  
 17 substantially more than the amounts  
 18 actually paid.

19 What do you mean by "substantially"  
 20 in that sentence?

21 A. It could have paid the fighters a  
 22 lot more than they were actually paid.  
 23 When you consider the distributions that  
 24 were made, the excess aviation costs and

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1 the management fees that were paid, which  
2 are discretionary in nature, the executives  
3 and shareholders of the company could have  
4 elected not to pay those and pay the  
5 amounts to the fighters and that would have  
6 been a significant amount of money.

7 Q. Other than the management fees and  
8 the aviation expenses, what amount do you  
9 believe should -- could have been paid to  
10 the fighters during the class period?

11 A. I didn't do that analysis. I didn't  
12 quantify that amount. I just merely was  
13 opining that more money could have been  
14 paid to them.

15 Q. So you don't have an opinion as to  
16 how much more could have been paid to the  
17 fighters during the class period by Zuffa?

18 MR. KOFFMAN: Object to form.

19 You can answer.

20 THE WITNESS: That's correct.

21 BY MS. GRIGSBY:

22 Q. If you were to do the calculation,  
23 how would you determine how much more Zuffa  
24 could have paid to fighters during the

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1 class period?

2 A. I'd have to think about that. You  
3 know, sitting here, I'm not sure exactly  
4 how the calculation would be done. I think  
5 it would be -- it's a complicated analysis,  
6 but I'm not sure that I could articulate  
7 exactly how it would be put together.

8 Q. And what factors would you consider  
9 in performing this analysis of exactly how  
10 much more fighters could be paid by Zuffa?

11 MR. KOFFMAN: Object to form.

12 Asked and answered.

13 THE WITNESS: Well, as I  
14 said, there would be -- I'm not sure  
15 I'll capture them all. But you  
16 would want to consider the cash  
17 balance that the company has at  
18 various points in time, the  
19 company's operating cash flow, its  
20 dividend policy and its borrowing  
21 capacity, and then I'm sure there's  
22 many other things that you'd want to  
23 consider as well.

24 And in this context, you'd

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1 also want to consider how much money  
2 could be paid by the foreclosed  
3 competitors in a but-for world.

4 THE COURT REPORTER:

5 Competitors?

6 THE WITNESS: In a but-for  
7 world.

8 BY MS. GRIGSBY:

9 Q. But you are not opining on whether  
10 Zuffa engaged in any anti-competitive  
11 behavior, are you?

12 A. No.

13 Q. So when you say the amount of money  
14 paid by foreclosed competitors, how would  
15 do you that analysis, the money Zuffa, you  
16 know, would be paid by foreclosed  
17 competitors?

18 A. I'm not sure how that analysis would  
19 be done. But any time you -- any time you  
20 are contemplating an increase in pay to the  
21 fighters, you are introducing a but-for  
22 world, which according to the economists  
23 would involve a larger MMA industry and  
24 more competitors.

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1 So I don't -- I don't know sitting  
2 here today how you would model how large  
3 Zuffa would be in that instance or how  
4 large their competitors would be and how  
5 much they could afford to pay.

6 Q. In this but-for world, is it  
7 possible that some MMA fighters who fought  
8 for Zuffa would not be fighting at all,  
9 competing at all?

10 MR. KOFFMAN: Object to the  
11 form.

12 THE WITNESS: I don't have an  
13 opinion one way or another on that.  
14 I don't know.

15 BY MS. GRIGSBY:

16 Q. Is it possible in this but-for world  
17 that the compensation of certain fighters  
18 might actually decrease?

19 MR. KOFFMAN: Object to the  
20 form.

21 THE WITNESS: Because I don't  
22 know sitting here how the analysis  
23 would be done and I'm not part of  
24 the economic team that put together

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1 the analysis in analyzing what this  
2 but-for world would look like, I  
3 don't know how to answer that  
4 question.

5 BY MS. GRIGSBY:

6 Q. Are you offering an opinion as to  
7 whether Zuffa provided an unreasonable rate  
8 of return to its equity holders?

9 A. No.

10 Q. And are you offering an opinion that  
11 it's inappropriate for a company to run its  
12 business in a way that maximizes its return  
13 to shareholders?

14 A. I'm sorry. Could you repeat that  
15 again?

16 Q. Are you offering an opinion that it  
17 is inappropriate for a company to run its  
18 business in a way that maximizes its return  
19 to shareholders?

20 A. I'm not offering an opinion one way  
21 or another on that. I've not been asked to  
22 analyze that issue.

23 Q. Now, in the next sentence of  
24 paragraph 51, you say: Zuffa's exceptional

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1 revenue growth, profit margins and  
2 borrowing capacity afforded management and  
3 equity holders the ability to forego all or  
4 a portion of their discretionary  
5 distributions, excessive aviation expenses,  
6 and management fees to pay fighters more.

7 I think that's what you testified  
8 about earlier.

9 But what do you consider an  
10 exceptional revenue growth?

13 Q. And at what rate would it no longer  
14 be exceptional?

15 MR. KOFFMAN: Object to the  
16 form.

17 THE WITNESS: Again, I don't  
18 have a numeric threshold for those  
19 types of things. I think for a  
20 company over a 12-year period of  
21 time to grow double digits each and  
22 every year is, as I've deemed here,  
23 exceptional.

24 BY MS. GRIGSBY:

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1 Q. So what would you consider a normal  
2 growth rate for a company like Zuffa?

3 MR. KOFFMAN: Object to the  
4 form.

5 THE WITNESS: I haven't  
6 analyzed what normal growth rates  
7 are for -- in the sports industry or  
8 for this particular -- or for fight  
9 promoters. So I don't really have  
10 an opinion on that.

11 BY MS. GRIGSBY:

12 Q. Now, in the next sentence in  
13 paragraph 51, you talk about a hypothetical  
14 shift to enhanced fighter compensation. Do  
15 you see that?

16 A. Uh-huh.

17 Q. When you say a hypothetical shift in  
18 enhanced compensation, what exactly do you  
19 mean there?

20 A. Well, we're referring to an instance  
21 where, say, for example, they took a  
22 million dollars and didn't pay it to the  
23 shareholders as part of a distribution and  
24 they chose to pay it to the fighters.

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1 That's a hypothetical shift where I'm  
2 taking dollars away from the shareholders  
3 and I'm giving it to the fighters.

4 And the point that I'm making in  
5 this sentence is that doesn't affect your  
6 ability to honor your obligations. It  
7 doesn't -- because you are taking away  
8 distribution dollars to equity holders,  
9 it's not -- it's not like you are taking  
10 money away from a creditor where you have  
11 an obligation to that creditor. So it's  
12 not something that would cause -- there  
13 would be a risk of an inability to pay  
14 creditors.

15 Q. Did you calculate whether if you  
16 shifted discretionary distributions, the  
17 excessive aviation expenses and management  
18 fees into fighter compensation, whether  
19 Zuffa would have been profitable in all  
20 years during the class period or from 2015  
21 to the present?

22 A. No, I didn't. Because, again, once  
23 you increase fighter compensation, you are  
24 in that but-for world. And the MMA



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1 industry would have larger output,  
2 according to the economists, and it would  
3 be different. And Zuffa would be a  
4 different company. I don't know whether it  
5 would be larger or smaller. But -- so I  
6 haven't done that analysis.

7 Q. Well, did you determine whether the  
8 hypothetical shift suggested here in  
9 paragraph 51 would have rendered Zuffa  
10 insolvent at any time from 2005 to 2016?

11 A. I guess that's the point of this  
12 sentence. If you take money that it's a  
13 distribution to equity holders, which I've  
14 said before did not render the company  
15 insolvent, and you chose to pay it to a  
16 fighter, thereby increasing their  
17 compensation, you are not going to change  
18 the solvency of the company at all.

19 So, no, I don't believe it would  
20 create an insolvency.

21 Q. But here, I didn't ask about  
22 borrowing. So I'm just asking about --  
23 here, that's assuming that Zuffa borrowed,  
24 correct? Because as we discussed, there

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1 were distributions that were made with  
2 borrowing, correct?

3 A. Well, not during the class period.

4 Q. But I asked you about 2005 to 2016.

5 A. I'm sorry. Could you repeat your  
6 question again? I'm not trying to be  
7 evasive. I misunderstood.

8 Q. So did you determine whether from  
9 2005 to 2016, whether this hypothetical  
10 shift would have rendered Zuffa insolvent  
11 at any point?

12 MR. KOFFMAN: Object as asked  
13 and answered.

14 But you can answer.

15 THE WITNESS: Indirectly.  
16 Because all I'm saying here is that  
17 they could have foregone all or a  
18 portion of their distributions and  
19 shifted it to shareholders.

20 So because I'm saying all or  
21 a portion, there is -- you know,  
22 there's -- there's -- and you are  
23 dealing with distribution dollars  
24 to -- distribution or dividends to

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1 shareholders, if you redirected  
2 those to the fighters, it wouldn't  
3 change the solvency of the company.

4 So I didn't create a schedule  
5 to evaluate the solvency. But  
6 inherent in this statement is that  
7 there would not be insolvency  
8 created by what I'm suggesting in  
9 this hypothetical shift.

10 BY MS. GRIGSBY:

11 Q. What things would you look at to  
12 determine whether a company is insolvent?

13 A. The value -- the fair value of its  
14 assets versus the fair value of its  
15 liabilities.

16 Q. Would you consider things such as  
17 negative equity?

18 A. That's used as a starting point for  
19 a company in determining a solvency  
20 opinion. But it is rarely, if ever, a  
21 final say in whether or not a company is  
22 solvent.

23 Q. Would you look at its ability to  
24 raise capital in determining solvency?

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1 A. Not typically. It's -- it's an  
2 indirect component of a company's --  
3 adequate capitalization or ability to pay  
4 debts. So it's, yes, something that would  
5 be relevant to one of those two tenets.

6 Q. Now, if Zuffa became insolvent,  
7 would it impact Zuffa's ability to obtain  
8 financing?

9 MR. KOFFMAN: Object to form.

10 THE WITNESS: Yes.

11 BY MS. GRIGSBY:

12 Q. Would it impact the terms of the  
13 financing that Zuffa was able to obtain if  
14 it became insolvent?

15 MR. KOFFMAN: Object to the  
16 form.

17 THE WITNESS: Yes.

18 BY MS. GRIGSBY:

19 Q. Did you determine whether the  
20 hypothetical shift that you referred to in  
21 paragraph 51 would impact Zuffa's  
22 enterprise value?

23 A. No. Because, once again, when  
24 you're -- when you're evaluating a scenario

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1 where the fighters are paid more money,  
2 you've introduced this but-for world  
3 wherein the MMA industry is larger, it has  
4 a higher output and there are more  
5 competitors. So in that instance, I don't  
6 know how much larger or smaller Zuffa would  
7 be in that world because I haven't done  
8 that analysis.

9 Q. Now, referring back to paragraph 33,  
10 you discuss how Zuffa's cumulative net  
11 income from 2005 to 2015 was insufficient  
12 to fund the distributions Zuffa paid to the  
13 original equity holders and January  
14 Capital.

15 If you converted those distributions  
16 to expenses, meaning fighter compensation,  
17 wouldn't that mean that Zuffa would be  
18 suffering losses during that entire time or  
19 during at least most of that time?

20 A. Again, as soon as you introduce a  
21 scenario where fighters are being paid  
22 more, it's unclear to me whether Zuffa is  
23 going to be a larger or smaller company.  
24 Because as the economists will tell you --

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1 based on what the economists are saying, it  
2 would have great -- the industry as a whole  
3 would have a greater output and there would  
4 be more competitors.

5 So I can't tell if you paid this  
6 additional funds to the fighters, whether  
7 Zuffa would be a much larger company or a  
8 smaller company. I don't have that

9 analysis, and I don't have the ability to  
10 determine that sitting here today.

11 Q. But where in your report do you say  
12 that you are analyzing this in the but-for  
13 world?

14 MR. KOFFMAN: Object to the  
15 form.

16 THE WITNESS: I don't say  
17 that in my report. I'm responding  
18 to your question, because you've  
19 asked me how much more they could  
20 pay, and I've said I haven't opined  
21 on how much more they could.

22 BY MS. GRIGSBY:

23 Q. Well, your report, Exhibit 1, deals  
24 with how much you believe Zuffa could pay

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1 historically. Isn't that right? Meaning  
2 you are looking at their historical  
3 expenses, their historical distribution,  
4 the amount of historical capital, income to  
5 determine whether Zuffa could have paid  
6 more to fighters. Isn't that right?

7 MR. KOFFMAN: Object to the  
8 form.

9 THE WITNESS: Yes.

10 VIDEOGRAPHER: Excuse me,  
11 Counsel. We need to take a break  
12 and change tapes.

13 This completes Tape Number 1.  
14 (At this time, a short break  
15 was taken.)

16 VIDEOGRAPHER: We're now back  
17 on the record. This commences Tape  
18 Number 2.

19 Please proceed.

20 BY MS. GRIGSBY:

21 Q. So before the break, we were just  
22 talking a little bit more about the  
23 hypothetical shift you mentioned in  
24 paragraph 51, which is the amount of

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1 enhanced fighter compensation.

2 Now, when you are discussing this  
3 hypothetical shift for enhanced  
4 compensation, are you talking about in a  
5 but-for world?

6 A. No.

7 Q. So when you are talking about the  
8 hypothetical shift to enhanced  
9 compensation, then are you talking about  
10 based on Zuffa's finances from 2005 to 2016  
11 as they existed?

12 A. Yes. And I think it's important to  
13 note that the reason that I refer to  
14 distributions, excessive aviation and  
15 management fees in this instance as I wrote  
16 this paragraph was to rebut a possible  
17 argument on behalf of Zuffa that they  
18 couldn't afford to pay any more. So this  
19 is in rebuttal to the notion that they  
20 couldn't afford to pay any more. And  
21 clearly, that's wrong. You could take some  
22 portion of these discretionary items and  
23 pay more.

24 That's the extent of the analysis.



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1 It does use actual data, but it's there to  
2 rebut that notion. It's not there as a  
3 damage estimate or anything else. It's  
4 just I think I wanted to make it clear for  
5 the record as to why it is that statement  
6 is made.

7 Q. But when you say, "Forego all or a  
8 portion of their discretionary  
9 distributions, excessive aviation expenses  
10 and management fees to pay the fighters  
11 more," you didn't calculate what portion  
12 of, for example, the discretionary  
13 distributions could have been foregone in  
14 order to pay fighters more?

15 MR. KOFFMAN: Object to the  
16 form.

17 THE WITNESS: I did not.

18 BY MS. GRIGSBY:

19 Q. After this hypothetical shift, did  
20 you look at whether EBITDA would be  
21 negative for any of the years between 2015  
22 and 2016?

23 MR. KOFFMAN: You mean 2005  
24 to 2016?

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1 BY MS. GRIGSBY:

2 Q. Sorry, yes. Thank you. Yes. So  
3 let me rephrase.

4 After this hypothetical shift, did  
5 you look at whether EBITDA would be  
6 negative for any of the years between 2005  
7 and 2016?

8 A. Again, since I didn't quantify the  
9 magnitude of the hypothetical shift -- I  
10 mean, I did not do the analysis you are  
11 suggesting there either -- it wouldn't have  
12 been -- I mean, I couldn't have done that  
13 analysis because I didn't quantify how much  
14 the hypothetical shift would be.

15 Q. Did you analyze at what point in  
16 this hypothetical shift between  
17 distributions, for example, and fighter  
18 compensation Zuffa's borrowing capacity  
19 would be affected from 2005 to 2016?

20 A. I did not analyze that.

21 Q. Could a company sustain a negative  
22 EBITDA indefinitely?

23 A. No.

24 Q. Is it your opinion that a thousand

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1 dollars paid to Zuffa's equity holders  
2 would affect Zuffa's financial condition in  
3 the same way as a thousand dollars paid in  
4 fighter compensation?

5 MR. KOFFMAN: Object to form.

6 You can answer.

7 THE WITNESS: I'm not sure  
8 how to answer that question. In  
9 either circumstance, the entity has  
10 parted with the thousand dollars, so  
11 its assets are less than -- by a  
12 thousand dollars.

13 So in one instance, it has a  
14 thousand dollars less cash, and in  
15 another instance, it has a thousand  
16 dollars more expenses. But I'm not  
17 really sure how to answer that  
18 question.

19 BY MS. GRIGSBY:

20 Q. Does a thousand dollars paid as an  
21 equity distribution affect Zuffa's  
22 enterprise value? How does it affect  
23 Zuffa's enterprise value?

24 A. It reduces its cash.

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1 Q. But a thousand dollars paid as an  
2 equity distribution, how does that affect  
3 Zuffa's enterprise value?

4 A. It reduces its cash. If you make a  
5 distribution to equity holders, you reduce  
6 the cash, and that would affect enterprise  
7 value.

8 Q. And how does a thousand dollars paid  
9 to fight -- in fighter compensation affect  
10 Zuffa's enterprise value?

11 A. Well, again, when you deal with  
12 paying fighters more money, in any  
13 hypothetical, I'm only cautious because of  
14 what the economists have said about the  
15 impact of paying fighters more. At the  
16 thousand-dollar level, it probably wouldn't  
17 have the effect that the economists are  
18 contemplating. But they do say that the  
19 industry would be larger and there would be  
20 competitors.

21 At a thousand dollars, the EBITDA  
22 would be lowered by a thousand dollars. If  
23 you paid it to the shareholders, your cash  
24 would be lowered by a thousand dollars.

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Both have an impact on enterprise value.

Q. Under the latter, which is the fighters get a thousand dollars in additional compensation, then Zuffa's valuation would actually decrease. Is that right?

A. Again, it depends on what valuation method you are using. If you are using an asset method, it wouldn't have any impact. If you are using an earnings method or a market method, it probably would.

But in the but-for world, I don't know whether Zuffa would be larger or smaller because I haven't done that analysis, and I'm not exactly sure how it would be done because of the impact on the market.

Q. Well, let's stick with outside the but-for but using what you used for your analysis. And you used EBITDA at some point, which is -- would EBITDA decrease if more were paid out in fighter compensation?

A. Yes.

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Q. Now, for valuation experts, do they usually assess the value of a company using -- do they usually adjust for management fees?

A. Sometimes.

Q. Do valuations in assessing a company usually adjust for excessive aviation expenses?

A. Yes.

Q. Would a shift of expenses from management fees and aviation, excessive aviation expenses, have an impact on Zuffa's enterprise or would it affect Zuffa's enterprise value?

A. It depends on if you are talking about the company in the hands of its current owners or in the hands of somebody else.

If it stays with the current owners and you are going to continue to pay the aviation expense, then it wouldn't have any impact whether you pay the aviation expense or you pay the fighters.

In the context of a sale, if the

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buyer -- if the buyer is not going to continue to pay those aviation expenses, the value of the enterprise may go up.

Q. But what about to a lender or somebody who is looking to invest, would the value of a company shift if there was -- the amount from aviation expenses went to fighter compensation?

A. I'm not sure. If a lender is looking at a company and it knows it's

expenses and there's no plans to change that, the lender is going to assume that that aviation expense is going to continue. If the aviation expense is shifted to the fighters, then what's left to service the debt is the same number.

So I am not exactly sure how a lender would look at it. They might look at it differently from a sense that if they had to foreclose on the property and -- upon the default of the loan, they might have the ability to discontinue the aviation expenses. But, you know, that

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would be in the context of a foreclosure, and there would have to be an underlying reason for the foreclosure. And it gets very complicated.

Q. Don't lenders look at what would happen in the case that they would have to foreclose on a loan and if there's no ability to pay, how they would recover their investment?

A. Sure, sure. But, you know, when they -- they look at orderly liquidation value or they look at the value they would get upon foreclosure, which is not always equal to what a company would sell for if you sold it as a going concern.

And they consider the fact that by the time you get to a need to foreclose that other bad things have happened. So it's -- you know, it's certainly not the ideal scenario or the only scenario they look at.

They would like to look at the cash flows of the company to know what cash is going to be there to service my debt so